

## 2019-2020 Budget Detail

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
<b>STRATEGIC MANAGEMENT</b>								
Chief Executive : Alex Parmley								
Service Manager: Alex Parmley								
MANAGEMENT BOARD (DMB)	Expenditure	458,970	494,440	35,470	599,460	599,460	50,400	<i>The expenditure variance to date is in respect of salaries and consultants fees, the additional expenditure incurred is covered by external contributions received to date or grant funding which will be received in the final quarter of 19/20</i>
	Income	(47,000)	(69,167)	(22,167)	(47,000)	(47,000)	(50,400)	
Portfolio Holder: <b>Clr Val Keitch</b>	TOTAL	411,970	425,273	13,303	552,460	552,460	0	
Service Manager: Sara Kelly								
TRANSFORMATION (DMT)	Expenditure	99,050	(433,486)	(532,536)	99,050	99,050	0	<i>The current variance is due to a 2018/19 year end accrual for pension strain costs that are paid over a 3 year period but accounted for in 2018/19. The 2019/20 expenditure for the continuation of the programme is funded from the Transformation Reserve.</i>
	Income	(95,300)	(95,300)	0	(95,300)	(95,300)	0	
Portfolio Holder: <b>Clr Val Keitch</b>	TOTAL	3,750	(528,786)	(532,536)	3,750	3,750	0	
<b>TOTAL STRATEGIC MANAGEMENT</b>	<b>Expenditure</b>	<b>558,020</b>	<b>60,954</b>	<b>(497,066)</b>	<b>698,510</b>	<b>698,510</b>	<b>50,400</b>	
	<b>Income</b>	<b>(142,300)</b>	<b>(164,467)</b>	<b>(22,167)</b>	<b>(142,300)</b>	<b>(142,300)</b>	<b>(50,400)</b>	
	<b>TOTAL</b>	<b>415,720</b>	<b>(103,513)</b>	<b>(519,233)</b>	<b>556,210</b>	<b>556,210</b>	<b>0</b>	
<b>TOTAL CHIEF EXECUTIVE</b>	<b>Expenditure</b>	<b>558,020</b>	<b>60,954</b>	<b>(497,066)</b>	<b>698,510</b>	<b>698,510</b>	<b>50,400</b>	
	<b>Income</b>	<b>(142,300)</b>	<b>(164,467)</b>	<b>(22,167)</b>	<b>(142,300)</b>	<b>(142,300)</b>	<b>(50,400)</b>	
	<b>TOTAL</b>	<b>415,720</b>	<b>(103,513)</b>	<b>(519,233)</b>	<b>556,210</b>	<b>556,210</b>	<b>0</b>	
<b>COMMERCIAL SERVICES &amp; INCOME GENERATION</b>								
Director: Clare Pestell								
<b>Arts &amp; Entertainment</b>								
Service Manager: Adam Burgan								
OCTAGON (GOC)	Expenditure	1,650,778	1,649,128	(1,650)	2,189,340	2,315,270	125,930	<i>An overspend is anticipated on wages, performance costs and advertising, this will be offset by income exceeding the annual budget.</i>
	Income	(1,435,110)	(2,110,233)	(675,123)	(1,890,560)	(2,033,190)	(142,630)	
Portfolio Holder: <b>Clr John Clarke</b>	TOTAL	215,668	(461,105)	(676,773)	298,780	282,080	(16,700)	
WESTLANDS (GWL)	Expenditure	969,667	939,729	(29,938)	1,365,750	1,385,760	20,010	<i>Employees and premises maintenance budgets expected to overspend, this will be offset by an anticipated underspend on provisions, advertising and performance costs budgets</i>
	Income	(875,590)	(997,688)	(122,098)	(1,246,980)	(1,226,410)	20,570	
Portfolio Holder: <b>Clr John Clarke</b>	TOTAL	94,077	(57,959)	(152,036)	118,770	159,350	40,580	
								<i>Income expected to be slightly less than the annual budget with bar sales expected to be below budget. This shortfall will be offset by ticket sales budget exceeding the annual budget</i>
								<i>Expected to end the year with an overspend but having shown a significant improvement in the financial position from the same point last year. The overspend will be offset by an underspend at the Octagon Theatre.</i>
<b>TOTAL ARTS &amp; ENTERTAINMENT</b>	<b>Expenditure</b>	<b>2,620,445</b>	<b>2,588,857</b>	<b>(31,588)</b>	<b>3,555,090</b>	<b>3,701,030</b>	<b>145,940</b>	
	<b>Income</b>	<b>(2,310,700)</b>	<b>(3,107,921)</b>	<b>(797,221)</b>	<b>(3,137,540)</b>	<b>(3,259,600)</b>	<b>(122,060)</b>	
	<b>TOTAL</b>	<b>309,745</b>	<b>(519,064)</b>	<b>(828,809)</b>	<b>417,550</b>	<b>441,430</b>	<b>23,880</b>	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
<b>Environmental Services</b>								
Service Manager: Chris Cooper								
STREETSCENE (KHT)	Expenditure	2,470,365	2,540,712	70,347	3,264,040	3,264,040	0	Expenditure has been high recently as we have invested in strengthening some of our work areas through the purchase of equipment and machinery, this has made our expenditure higher than expected but this will be offset by additional income  An amount of invoicing has not yet come through into the budget, however when this income arrives, we project that the variance will move to a positive balance in the region of £60k. These funds are being actively pursued.
	Income	(1,016,799)	(1,078,720)	(61,921)	(1,546,600)	(1,606,600)	(60,000)	
	Portfolio Holder: <b>Clr Sarah Dyke</b>	TOTAL	1,453,566	1,461,992	8,426	1,717,440	1,657,440	
WASTE & RECYCLING (KWT)	Expenditure	4,787,512	4,784,265	(3,247)	6,390,120	6,390,120	0	No variance anticipated. The variance is due to a 2018/19 year end accrual for £193K recyclemore surplus held by Somerset Waste Partnership. Garden Waste income has exceeded the 2019/20 budget by £57K at the end of quarter 3.
	Income	(1,543,512)	(1,414,979)	128,533	(1,778,740)	(1,835,740)	(57,000)	
	Portfolio Holder: <b>Clr Sarah Dyke</b>	TOTAL	3,244,000	3,369,286	125,286	4,611,380	4,554,380	
<b>TOTAL ENVIRONMENTAL SERVICES</b>	<b>Expenditure</b>	<b>7,257,877</b>	<b>7,324,977</b>	<b>67,100</b>	<b>9,654,160</b>	<b>9,654,160</b>	<b>0</b>	
	<b>Income</b>	<b>(2,560,311)</b>	<b>(2,493,699)</b>	<b>66,612</b>	<b>(3,325,340)</b>	<b>(3,442,340)</b>	<b>(117,000)</b>	
	<b>TOTAL</b>	<b>4,697,566</b>	<b>4,831,278</b>	<b>133,712</b>	<b>6,328,820</b>	<b>6,211,820</b>	<b>(117,000)</b>	
<b>Income / Opportunity Development</b>								
Service Manager: James Divali/ Justine Parton								
INCOME/ OPPORTUNITY DEVELOPMENT (IOD)	Expenditure	285,125	317,401	32,276	369,040	390,960	21,920	It is anticipated that income targets will not be met this year. The deficit in the budget can partially be attributed to the high business rates for the site. Additionally, the introduction of a £20,000 annual sinking fund has seen an additional but essential financial commitment to the centre. Actions are in place to promote the meeting room facilities and small business units which will of course improve the income generated for the site. Income budget targets for 2020/21 are being reconsidered as part of the budget setting report.
	Income	(471,083)	(422,505)	48,578	(484,750)	(443,090)	41,660	
	Portfolio Holder: <b>Clr John Clarke</b>	TOTAL	(185,958)	(105,104)	80,854	(115,710)	(52,130)	
<b>TOTAL INCOME/ OPPORTUNITY DEVELOPMENT</b>	<b>Expenditure</b>	<b>285,125</b>	<b>317,401</b>	<b>32,276</b>	<b>369,040</b>	<b>390,960</b>	<b>21,920</b>	
	<b>Income</b>	<b>(471,083)</b>	<b>(422,505)</b>	<b>48,578</b>	<b>(484,750)</b>	<b>(443,090)</b>	<b>41,660</b>	
	<b>TOTAL</b>	<b>(185,958)</b>	<b>(105,104)</b>	<b>80,854</b>	<b>(115,710)</b>	<b>(52,130)</b>	<b>63,580</b>	
<b>Leisure, Recreation &amp; Tourism</b>								
Service Manager: Katy Menday								
COUNTRYSIDE (GCT)	Expenditure	492,943	519,538	26,595	653,335	686,515	33,180	Overspend anticipated on expenditure due to staff sickness and the cover required. Expenditure incurred on grant funded projects such as pop up museum and childrens activity leaflet. The additional expenditure is funded by grant income received. Chard dam wall requires small urgent works this Winter and there are tree works in Sampsons Wood to undertake in the final quarter of the year. Ninesprings café income higher than profiled budget and is anticipated to exceed the budget. Grant income received to fund the related project expenditure at Ham Hill and Yeovil Country Park.
	Income	(241,655)	(311,624)	(69,969)	(309,340)	(385,020)	(75,680)	
	Portfolio Holder: <b>Clr Mike Best</b>	TOTAL	251,288	207,914	(43,374)	343,995	301,495	
YEOVIL RECREATION CENTRE (GSP)	Expenditure	209,737	181,457	(28,280)	306,280	306,280	0	Budget on track for period. Some winter expenditure on tree maintenance to follow in final quarter and also repairs to the athletic arena discus cage. Bookings have increased this year and therefore income slightly above profile to date. Anticipated to be on budget at year end once the contributions to funds and reserves have been moved for the arena and AGP.
	Income	(105,299)	(106,898)	(1,599)	(125,580)	(125,580)	0	
	Portfolio Holder: <b>Clr Mike Best</b>	TOTAL	104,438	74,559	(29,879)	180,700	180,700	
TOURISM & HERITAGE (GTR)	Expenditure	181,222	185,712	4,490	258,390	258,390	0	Wages expenditure now decreased due to time of year and limited opening times of the TICs, so variation will decrease to align budget. Costs of River Parrett Trail project totalling £6K to be moved into Tourism budget from revenue reserves to cover expenditure.

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		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
	Income	(71,367)	(50,305)	21,062	(97,910)	(82,910)	15,000	Further income to be secured by the Heritage team for sessions and grant income, plus a contribution from Yeovil Town Council. Income from adverts in 2020 Gardens publications also to be secured. However, income budget targets will still under achieve due to high ticket sales budgets and a shift in the way people purchase event and attraction tickets decreasing business and income this year at the TIC.
Portfolio Holder: <b>Cllr Mike Best</b>	TOTAL	109,855	135,407	25,552	160,480	175,480	15,000	
<b>TOTAL LEISURE, RECREATION &amp; TOURISM</b>	<b>Expenditure</b>	<b>883,902</b>	<b>886,707</b>	<b>2,805</b>	<b>1,218,005</b>	<b>1,251,185</b>	<b>33,180</b>	
	<b>Income</b>	<b>(418,321)</b>	<b>(468,827)</b>	<b>(50,506)</b>	<b>(532,830)</b>	<b>(593,510)</b>	<b>(60,680)</b>	
	<b>TOTAL</b>	<b>465,581</b>	<b>417,880</b>	<b>(47,701)</b>	<b>685,175</b>	<b>657,675</b>	<b>(27,500)</b>	
<b>Property, Land &amp; Development</b>								
Service Manager: Robert Orrett								
BIRCHFIELD (CIBF)	Expenditure	43,135	27,849	(15,286)	64,290	64,290	0	No variance expected.
	Income	0	0	0	0	0	0	No variance expected.
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	43,135	27,849	(15,286)	64,290	64,290	0	
PROP LAND & DEV- CASE OFFICER (CICO)	Expenditure	208,613	160,173	(48,440)	278,150	248,150	(30,000)	Saving due to period with unfilled vacancies.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	208,613	160,173	(48,440)	278,150	248,150	(30,000)	
LAND DRAINAGE (CILD)	Expenditure	54,000	27,474	(26,526)	72,000	57,000	(15,000)	Expect £15k saving from Repairs and Maintenance budget.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	54,000	27,474	(26,526)	72,000	57,000	(15,000)	
OPERATIONAL PROPERTIES (CIOP)	Expenditure	894,650	873,088	(21,562)	1,110,360	1,105,360	(5,000)	Expect Catering variable spend to be £20k below budget due to reduced activity; £15k overspend on NNDR for Operational Offices.
	Income	(394,731)	(191,451)	203,280	(546,270)	(461,270)	85,000	Expect Catering income to be £35k below budget due to reduced number of customers; combined income from operational buildings also expected to be £50k below budget due to reduced external income.
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	499,919	681,637	181,718	564,090	644,090	80,000	
COMMERCIAL PROPERTIES (CIPR)	Expenditure	76,797	82,523	5,726	96,710	96,710	0	
	Income	(178,212)	(102,924)	75,288	(183,690)	(158,690)	25,000	Shortfall in rental income due to tenants vacating and ending leases.
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	(101,415)	(20,401)	81,014	(86,980)	(61,980)	25,000	
PROP, LAND & DEV - SPECIALISTS (CISP)	Expenditure	102,705	78,019	(24,686)	136,940	133,000	(3,940)	Underspend due to period with vacancies countered by bringing in external resources.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	102,705	78,019	(24,686)	136,940	133,000	(3,940)	
COMMERCIAL INVESTMENTS (KCM)	Expenditure	2,834,052	2,245,954	(588,098)	3,071,940	4,171,940	1,100,000	Final adjustments to be carried out for Interest and MRP which accounts for large variance showing. Small underspend expected on overall costs of team.
	Income	(2,533,875)	(3,714,059)	(1,180,184)	(2,829,130)	(4,029,130)	(1,200,000)	Income will exceed budget due to commercial investment purchases only being added into the budget setting report once actually completed. Any overachievement of income showing at year end will be transferred to Commercial Risk Reserve. £450K already transferred this year.
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	300,177	(1,468,105)	(1,768,282)	242,810	142,810	(100,000)	
CAR PARKING (KCP)	Expenditure	601,344	511,521	(89,823)	772,000	817,000	45,000	Cost increased by NNDR (£60k) and repairs (£10k) offset by lower payment to contractors (-25k).
	Income	(1,546,934)	(1,439,984)	106,950	(2,055,670)	(1,893,170)	162,500	General slippage from budget - £80k; reduced impact from increase by 7% vs 10% and later implementation November not July.
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	(945,590)	(928,463)	17,127	(1,283,670)	(1,076,170)	207,500	
ENGINEERING SERVICES (KEN)	Expenditure	13,800	20,717	6,917	17,170	17,170	0	No variance expected.
	Income	(4,545)	(2,120)	2,425	(11,910)	(11,910)	0	
Portfolio Holder: <b>Cllr Tony Lock</b>	TOTAL	9,255	18,597	9,342	5,260	5,260	0	
<b>TOTAL PROPERTY, LAND &amp; DEVELOPMENT</b>	<b>Expenditure</b>	<b>4,829,096</b>	<b>4,027,318</b>	<b>(801,778)</b>	<b>5,619,560</b>	<b>6,710,620</b>	<b>1,091,060</b>	
	<b>Income</b>	<b>(4,658,297)</b>	<b>(5,450,538)</b>	<b>(792,241)</b>	<b>(5,626,670)</b>	<b>(6,554,170)</b>	<b>272,500</b>	
	<b>TOTAL</b>	<b>170,799</b>	<b>(1,423,220)</b>	<b>(1,594,019)</b>	<b>(7,110)</b>	<b>156,450</b>	<b>163,560</b>	
<b>TOTAL COMMERCIAL SERVICES &amp; INCOME GENERATION</b>	<b>Expenditure</b>	<b>15,876,445</b>	<b>15,145,260</b>	<b>(731,185)</b>	<b>20,415,855</b>	<b>21,707,955</b>	<b>1,292,100</b>	
	<b>Income</b>	<b>(10,418,712)</b>	<b>(11,943,490)</b>	<b>(1,524,778)</b>	<b>(13,107,130)</b>	<b>(14,292,710)</b>	<b>14,420</b>	
	<b>TOTAL</b>	<b>5,457,733</b>	<b>3,201,770</b>	<b>(2,255,963)</b>	<b>7,308,725</b>	<b>7,415,245</b>	<b>106,520</b>	

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		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/20	
		£	£	£	£	£	£	
<b>SERVICE DELIVERY</b>								
Director: Martin Woods								
<b>Customer Connect Team</b>								
Service Manager: Sharon Jones								
CUSTOMER CONNECT TEAM (PCR)	Expenditure	518,020	452,084	(65,936)	690,540	618,000	(72,540)	The budget will end the year with an overall underspend predominantly from salaries due first year of a new team and very much a transitional period. There has been a delay in recruiting to some posts as we have looked at alternative roles.
	Income	(47,440)	(47,436)	4	(47,440)	(47,440)	0	
Portfolio Holder: Cllr <b>Tony Lock</b>	TOTAL	470,580	404,648	(65,932)	643,100	570,560	(72,540)	
<b>TOTAL CUSTOMER FOCUSED TEAM</b>	<b>Expenditure</b>	<b>518,020</b>	<b>452,084</b>	<b>(65,936)</b>	<b>690,540</b>	<b>618,000</b>	<b>(72,540)</b>	
	<b>Income</b>	<b>(47,440)</b>	<b>(47,436)</b>	<b>4</b>	<b>(47,440)</b>	<b>(47,440)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>470,580</b>	<b>404,648</b>	<b>(65,932)</b>	<b>643,100</b>	<b>570,560</b>	<b>(72,540)</b>	
<b>Case Team</b>								
Service Manager: Kirsty Larkins								
CASE TEAM (DCT)	Expenditure	1,355,435	1,313,552	(41,883)	1,798,500	1,793,500	(5,000)	There is likely to be a slight under spend at year end.
	Income	(124,110)	(124,114)	(4)	(124,110)	(124,110)	0	
Portfolio Holder:	TOTAL	1,231,325	1,189,438	(41,887)	1,674,390	1,669,390	(5,000)	
<b>TOTAL CASE TEAM</b>	<b>Expenditure</b>	<b>1,355,435</b>	<b>1,313,552</b>	<b>(41,883)</b>	<b>1,798,500</b>	<b>1,793,500</b>	<b>(5,000)</b>	
	<b>Income</b>	<b>(124,110)</b>	<b>(124,114)</b>	<b>(4)</b>	<b>(124,110)</b>	<b>(124,110)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>1,231,325</b>	<b>1,189,438</b>	<b>(41,887)</b>	<b>1,674,390</b>	<b>1,669,390</b>	<b>(5,000)</b>	
<b>Service Delivery Functions</b>								
Service Manager: Nigel Marston								
ENFORCEMENT & COMPLIANCE (DEC)	Expenditure	34,965	34,236	(729)	46,620	46,620	0	No variance expected.
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	34,965	34,236	(729)	46,620	46,620	0	
REVENUES & BENEFITS (FBN)	Expenditure	496,276	449,008	(47,268)	642,430	642,430	0	Anticipate the outturn to be broadly on budget by end of year.
	Income	(361,673)	(367,333)	(5,660)	(645,810)	(645,810)	0	
Portfolio Holder: Cllr <b>Mike Best</b>	TOTAL	134,603	81,675	(52,928)	(3,380)	(3,380)	0	
HOUSING BENEFIT SUBSIDY (FHB)	Expenditure	21,560,663	21,460,301	(100,362)	28,747,550	28,747,550	0	Current predictions are for the housing benefit subsidy to be on budget at the year-end but the outcome will not be confirmed until the subsidy claim is externally audited in the Autumn 2020.
	Income	(22,086,350)	(22,055,490)	30,860	(29,318,510)	(29,318,510)	0	
Portfolio Holder: Cllr <b>Mike Best</b>	TOTAL	(525,687)	(595,189)	(69,502)	(570,960)	(570,960)	0	
HOUSING STANDARDS (HCP)	Expenditure	72,495	67,222	(5,273)	96,660	93,660	(3,000)	Predicted slight underspend on expenditure at year end A large proportion of this is income in advance for multi year HMO licenses. This will need to be apportioned to relevant years
	Income	(50,587)	(95,814)	(45,227)	(67,450)	(77,450)	(10,000)	
Portfolio Holder: Cllr <b>Val Keitch</b>	TOTAL	21,908	(28,592)	(50,500)	29,210	16,210	(13,000)	
ENV HEALTH & COMM PROTECTION (HEH)	Expenditure	317,353	275,220	(42,133)	414,680	414,680	0	Expenditure carefully controlled and staff vacancies are yet to be filled. Income is down to reduction in number of wasp treatments we were able to carry out in the Summer Predicted underspend at year end
	Income	(59,123)	(47,250)	11,873	(69,820)	(69,820)	0	
Portfolio Holder: Cllr <b>Mike Best</b>	TOTAL	258,230	227,970	(30,260)	344,860	344,860	0	
HOUSING (HHL)	Expenditure	1,078,720	951,334	(127,386)	1,501,010	1,501,010	0	There is an overspend to date of approximately £18k on the Travellers site cost centre due to the level of voids experienced this year. However, the budget is anticipated to be on target at year end.
	Income	(848,065)	(710,743)	137,322	(911,170)	(911,170)	0	
Portfolio Holder: Cllr <b>Val Keitch</b>	TOTAL	230,655	240,591	9,936	589,840	589,840	0	
LICENSING (HLC)	Expenditure	83,660	92,042	8,382	110,800	122,800	12,000	Variance due to overtime and agency costs
	Income	(273,071)	(318,081)	(45,010)	(319,930)	(339,930)	(20,000)	
Portfolio Holder: Cllr <b>John Clarke</b>	TOTAL	(189,411)	(226,039)	(36,628)	(209,130)	(217,130)	(8,000)	
CARELINE (HWL)	Expenditure	96,770	86,895	(9,875)	114,920	103,920	(11,000)	Underspend at year end
	Income	(406,658)	(404,901)	1,757	(427,850)	(425,850)	2,000	
Portfolio Holder: Cllr <b>Mike Best</b>	TOTAL	(309,888)	(318,006)	(8,118)	(312,930)	(321,930)	(9,000)	
ENFORCEMENT (KET)	Expenditure	24,393	35,475	11,082	31,440	31,440	0	
	Income	(2,250)	(38)	2,212	(3,000)	(3,000)	0	
Portfolio Holder: Cllr <b>Sarah Dyke</b>	TOTAL	22,143	35,437	13,294	28,440	28,440	0	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/20	
		£	£	£	£	£	£	
LAND CHARGES (LLC)	Expenditure	17,513	14,336	(3,177)	23,350	23,350	0	Small underspend in expenditure expected Reduction in income due to service pressures, this has been addressed by bringing in additional capacity and the picture is now showing signs of improvement although will still be showing a shortfall at year end
	Income	(308,527)	(231,939)	76,588	(411,370)	(336,370)	75,000	
	<b>TOTAL</b>	<b>(291,014)</b>	<b>(217,603)</b>	<b>73,411</b>	<b>(388,020)</b>	<b>(313,020)</b>	<b>75,000</b>	
RIGHTS OF WAY (LRW)	Expenditure	2,107	4,451	2,344	2,810	2,810	0	Overspend due to legal fees and charges Income reduced due to reduction in applications
	Income	(12,375)	(8,688)	3,687	(16,500)	(16,500)	0	
	<b>TOTAL</b>	<b>(10,268)</b>	<b>(4,237)</b>	<b>6,031</b>	<b>(13,690)</b>	<b>(13,690)</b>	<b>0</b>	
BUILDING CONTROL (RBC)	Expenditure	215,985	375,110	159,125	459,310	672,310	213,000	Cost of employing agency staff as unable to recruit in current market
	Income	(305,397)	(304,486)	911	(561,240)	(561,240)	0	
	<b>TOTAL</b>	<b>(89,412)</b>	<b>70,624</b>	<b>160,036</b>	<b>(101,930)</b>	<b>111,070</b>	<b>213,000</b>	
DEVELOPMENT MANAGMENT (RDC)	Expenditure	792,445	815,056	22,611	1,049,060	1,123,760	74,700	Overspend is because we have been unable to recruit permanent staff and have to extend contracts of agency staff Fee income is down on the same point in time last year
	Income	(1,371,642)	(1,284,774)	86,868	(1,781,380)	(1,664,050)	117,330	
	<b>TOTAL</b>	<b>(579,197)</b>	<b>(469,718)</b>	<b>109,479</b>	<b>(732,320)</b>	<b>(540,290)</b>	<b>192,030</b>	
ECONOMIC DEVELOPMENT (RED)	Expenditure	191,343	141,513	(49,830)	279,790	279,790	0	Underspend due to allocated project funding which is yet to be spent
	Income	0	0	0	0	0	0	
	<b>TOTAL</b>	<b>191,343</b>	<b>141,513</b>	<b>(49,830)</b>	<b>279,790</b>	<b>279,790</b>	<b>0</b>	
STREET NAMING & NUMBERING (SSN)	Expenditure	5,407	7,187	1,780	7,210	7,210	0	Overspend due to training on new software and purchase of software
	Income	(22,673)	(23,325)	(652)	(30,230)	(30,230)	0	
	<b>TOTAL</b>	<b>(17,266)</b>	<b>(16,138)</b>	<b>1,128</b>	<b>(23,020)</b>	<b>(23,020)</b>	<b>0</b>	
COMMUNITY SAFETY (TCS)	Expenditure	31,370	32,043	673	32,120	32,120	0	No variance anticipated, additional expenditure to be funded from the earmarked reserve.
	Income	(29,120)	(29,120)	0	(29,120)	(29,120)	0	
	<b>TOTAL</b>	<b>2,250</b>	<b>2,923</b>	<b>673</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>	
<b>TOTAL SERVICE DELIVERY FUNCTIONS</b>	<b>Expenditure</b>	<b>25,021,465</b>	<b>24,841,429</b>	<b>(180,036)</b>	<b>33,559,760</b>	<b>33,845,460</b>	<b>285,700</b>	
	<b>Income</b>	<b>(26,137,511)</b>	<b>(25,881,982)</b>	<b>255,529</b>	<b>(34,593,380)</b>	<b>(34,429,050)</b>	<b>164,330</b>	
	<b>TOTAL</b>	<b>(1,116,046)</b>	<b>(1,040,553)</b>	<b>75,493</b>	<b>(1,033,620)</b>	<b>(583,590)</b>	<b>450,030</b>	
<b>Localities</b>								
Service Manager: Tim Cook								
AREA EAST (DAE)	Expenditure	45,018	11,725	(33,293)	53,190	39,220	(13,970)	Underspend in discretionary due to unspent carry forwards. Future expenditure to be directly linked to Area Chapter work. No more income expected as not using Churchfields for external meetings
	Income	(3,382)	(678)	2,704	(4,510)	(680)	3,830	
	<b>TOTAL</b>	<b>41,636</b>	<b>11,047</b>	<b>(30,589)</b>	<b>48,680</b>	<b>38,540</b>	<b>(10,140)</b>	
AREA NORTH (DAN)	Expenditure	13,970	5,711	(8,259)	17,960	15,700	(2,260)	Grant underspend due to lack of promotion and capacity to process.
	Income	0	0	0	0	0	0	
	<b>TOTAL</b>	<b>13,970</b>	<b>5,711</b>	<b>(8,259)</b>	<b>17,960</b>	<b>15,700</b>	<b>(2,260)</b>	
AREA SOUTH (DAS)	Expenditure	76,120	35,478	(40,642)	98,660	96,660	(2,000)	Underspend due to discretionary funding. Future expenditure linked to Area Chapters. Under target in some areas but balanced overall
	Income	(28,445)	(29,539)	(1,094)	(31,370)	(31,370)	0	
	<b>TOTAL</b>	<b>47,675</b>	<b>5,939</b>	<b>(41,736)</b>	<b>67,290</b>	<b>65,290</b>	<b>(2,000)</b>	
AREA WEST (DAW)	Expenditure	51,728	28,467	(23,261)	63,110	49,500	(13,610)	Underspend due to discretionary funding. Future link to Area Chapters. Room hire for both Lacermill and Boden Centre no longer happening
	Income	(13,080)	(1,800)	11,280	(17,440)	(1,800)	15,640	
	<b>TOTAL</b>	<b>38,648</b>	<b>26,667</b>	<b>(11,981)</b>	<b>45,670</b>	<b>47,700</b>	<b>2,030</b>	
LOCALITY TEAM (DLT)	Expenditure	415,072	392,409	(22,663)	551,170	531,170	(20,000)	Underspend due to vacant posts for most of the year. Some of this is offset by under-estimated budget for mileage.
	Income	0	0	0	0	0	0	
	<b>TOTAL</b>	<b>415,072</b>	<b>392,409</b>	<b>(22,663)</b>	<b>551,170</b>	<b>531,170</b>	<b>(20,000)</b>	
PLAY, HEALTH & WELLBEING (PHW)	Expenditure	189,435	155,218	(34,217)	221,610	211,610	(10,000)	Project funding not used due to transition from Community Health & Leisure to Locality Commuted sums are variable year on year. No longer carrying out playground annual inspections.
	Income	(120,175)	(118,970)	1,205	(148,970)	(145,470)	3,500	
	<b>TOTAL</b>	<b>69,260</b>	<b>36,248</b>	<b>(33,012)</b>	<b>72,640</b>	<b>66,140</b>	<b>(6,500)</b>	
<b>TOTAL LOCALITIES</b>	<b>Expenditure</b>	<b>791,343</b>	<b>629,008</b>	<b>(162,335)</b>	<b>1,005,700</b>	<b>943,860</b>	<b>(61,840)</b>	
	<b>Income</b>	<b>(165,082)</b>	<b>(150,987)</b>	<b>14,095</b>	<b>(202,290)</b>	<b>(179,320)</b>	<b>22,970</b>	
	<b>TOTAL</b>	<b>626,261</b>	<b>478,021</b>	<b>(148,240)</b>	<b>803,410</b>	<b>764,540</b>	<b>(38,870)</b>	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in Italics
		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/20	
		£	£	£	£	£	£	
<b>Regeneration</b>								
Service Manager: Natalie Fortt								
REGENERATION (RGE)	Expenditure	195,400	217,900	22,500	211,050	211,050	0	Revenue costs currently within SSDC net budget allocation for the 3 Regeneration schemes. The required budget is moved from the Regeneration reserve to ensure that there will be a £0 variance at year-end.
	Income	(149,450)	(149,453)	(3)	(149,450)	(149,450)	0	
Portfolio Holder: <b>Cllr John Clarke</b>	TOTAL	45,950	68,447	22,497	61,600	61,600	0	
<b>TOTAL REGENERATION</b>	<b>Expenditure</b>	<b>195,400</b>	<b>217,900</b>	<b>22,500</b>	<b>211,050</b>	<b>211,050</b>	<b>0</b>	
	<b>Income</b>	<b>(149,450)</b>	<b>(149,453)</b>	<b>(3)</b>	<b>(149,450)</b>	<b>(149,450)</b>	<b>0</b>	
	<b>TOTAL</b>	<b>45,950</b>	<b>68,447</b>	<b>22,497</b>	<b>61,600</b>	<b>61,600</b>	<b>0</b>	
<b>Service Delivery Specialists</b>								
Service Manager: Nigel Marston								
SERV DELIVERY LEAD SPECIALISTS (DLS)	Expenditure	187,800	188,107	307	250,400	250,400	0	No variance is anticipated
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	187,800	188,107	307	250,400	250,400	0	
<b>TOTAL SERVICE DELIVERY SPECIALISTS</b>	<b>Expenditure</b>	<b>187,800</b>	<b>188,107</b>	<b>307</b>	<b>250,400</b>	<b>250,400</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>187,800</b>	<b>188,107</b>	<b>307</b>	<b>250,400</b>	<b>250,400</b>	<b>0</b>	
<b>Service Delivery Team Managers</b>								
Service Manager: Martin Woods								
SERVICE DELIVERY - MANAGERS (DTM)	Expenditure	180,960	175,519	(5,441)	241,280	233,280	(8,000)	Underspend due to vacant hours
	Income	0	0	0	0	0	0	
Portfolio Holder:	TOTAL	180,960	175,519	(5,441)	241,280	233,280	(8,000)	
<b>TOTAL SERVICE DELIVERY TEAM MANAGERS</b>	<b>Expenditure</b>	<b>180,960</b>	<b>175,519</b>	<b>(5,441)</b>	<b>241,280</b>	<b>233,280</b>	<b>(8,000)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>180,960</b>	<b>175,519</b>	<b>(5,441)</b>	<b>241,280</b>	<b>233,280</b>	<b>(8,000)</b>	
<b>TOTAL SERVICE DELIVERY</b>	<b>Expenditure</b>	<b>28,250,423</b>	<b>27,817,599</b>	<b>(432,824)</b>	<b>37,757,230</b>	<b>37,895,550</b>	<b>138,320</b>	
	<b>Income</b>	<b>(26,623,593)</b>	<b>(26,353,972)</b>	<b>269,621</b>	<b>(35,116,670)</b>	<b>(34,929,370)</b>	<b>187,300</b>	
	<b>TOTAL</b>	<b>1,626,830</b>	<b>1,463,627</b>	<b>(163,203)</b>	<b>2,640,560</b>	<b>2,966,180</b>	<b>325,620</b>	
<b>STRATEGY &amp; COMMISSIONING</b>								
Director: Netta Meadows								
<b>Strategy &amp; Comm Case</b>								
Service Manager: Jan Gamon								
STRATEGY & COMM CASE OFFICERS (SCC)	Expenditure	200,340	181,743	(18,597)	293,870	278,870	(15,000)	Underspend on salary budgets due to vacancies
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	200,340	181,743	(18,597)	293,870	278,870	(15,000)	
<b>TOTAL STRATEGY &amp; COMM CASE</b>	<b>Expenditure</b>	<b>200,340</b>	<b>181,743</b>	<b>(18,597)</b>	<b>293,870</b>	<b>278,870</b>	<b>(15,000)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>200,340</b>	<b>181,743</b>	<b>(18,597)</b>	<b>293,870</b>	<b>278,870</b>	<b>(15,000)</b>	
<b>Comms, Marketing &amp; Media</b>								
Service Manager: Richard Birch								
COMMUNICATIONS (CCM)	Expenditure	67,500	64,141	(3,359)	90,000	87,000	(3,000)	Small underspend to date on Leisure communications budget, no variance projected at year end.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	67,500	64,141	(3,359)	90,000	87,000	(3,000)	
<b>TOTAL COMMS, MARKETING &amp; MEDIA</b>	<b>Expenditure</b>	<b>67,500</b>	<b>64,141</b>	<b>(3,359)</b>	<b>90,000</b>	<b>87,000</b>	<b>(3,000)</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>67,500</b>	<b>64,141</b>	<b>(3,359)</b>	<b>90,000</b>	<b>87,000</b>	<b>(3,000)</b>	

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn Accountants' Comments in <i>Italics</i>
		Budget to 31st December	Actual to 31st December	Variance to 31st December	Annual Budget	Expected Total by Year End	Variance expected 31/03/20	
		£	£	£	£	£	£	
<b>Performance, People &amp; Change</b>								
Service Manager: Charlotte Jones								
PERFORMANCE PEOPLE & CHANGE (CPL)	Expenditure	184,007	168,806	(15,201)	263,195	263,195	0	Income received from Local Authority partners in respect of graduate scheme, the surplus income will be carried forward to fund future years expenditure. No variance anticipated.
	Income	0	(220,000)	(220,000)	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	184,007	(51,194)	(235,201)	263,195	263,195	0	
<b>TOTAL PERFORMANCE, PEOPLE &amp; CHANGE</b>	<b>Expenditure</b>	<b>184,007</b>	<b>168,806</b>	<b>(15,201)</b>	<b>263,195</b>	<b>263,195</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>(220,000)</b>	<b>(220,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>184,007</b>	<b>(51,194)</b>	<b>(235,201)</b>	<b>263,195</b>	<b>263,195</b>	<b>0</b>	
<b>Strategic Planning</b>								
Service Manager: Jan Gamon								
PROCUREMENT, CONTRACT & RISK (CPR)	Expenditure	39,945	40,596	651	53,260	53,260	0	No variance is anticipated
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	39,945	40,596	651	53,260	53,260	0	
PLACE PLANNING (CPS)	Expenditure	226,462	319,925	93,463	324,610	299,610	(25,000)	Underspend on salaries expected due to vacant posts for part of the year. Reserves transfers required in respect of consultants fees and the rail partnership income, the reserve transfers will be completed before the end of the financial year
	Income	(1,920)	(59,511)	(57,591)	(2,560)	(2,560)	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	224,542	260,414	35,872	322,050	297,050	(25,000)	
CONTRACTED SPORTS FACILITIES (GSF)	Expenditure	367,055	198,617	(168,438)	487,040	387,160	(99,880)	Provision for dilapidations at St Michaels Hall ongoing, surplus share anticipated at Westlands, underspend on maintenance budgets. A request to carry forward the underspend on the maintenance budgets will be made at year end.
	Income	(180,382)	(104,854)	75,528	(240,510)	(249,370)	(8,860)	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	186,673	93,763	(92,910)	246,530	137,790	(108,740)	
CIVIL CONTINGENCIES AND H&S (HCC)	Expenditure	61,498	51,174	(10,324)	81,900	52,790	(29,110)	Underspend projected on Overtime & Standby budgets, partially offset by additional spend on contractors.
	Income	(4,860)	(744)	4,116	(6,110)	(1,110)	5,000	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	56,638	50,430	(6,208)	75,790	51,680	(24,110)	
PLANNING POLICY (RPP)	Expenditure	578	0	(578)	770	770	0	The small budget in this element will be moved to the Place Planning element before the end of the financial year
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	578	0	(578)	770	770	0	
VOLUNTARY, COMM & SOCIAL ENT ( SVCSE)	Expenditure	220,318	271,625	51,307	291,540	291,540	0	Incorrect budget profile resulting in variance to date. However, no variance anticipated at year end.
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	220,318	271,625	51,307	291,540	291,540	0	
DEMOCRATIC SERVICES (RLD)	Expenditure	497,695	471,816	(25,879)	671,400	652,050	(19,350)	Underspend on Member training budgets Additional income received for training provided to neighbouring Local Authorities.
	Income	(1,050)	(6,154)	(5,104)	(1,400)	(7,550)	(6,150)	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	496,645	465,662	(30,983)	670,000	644,500	(25,500)	
ELECTIONS (RLE)	Expenditure	108,845	656,427	547,582	188,700	188,700	0	Additional income and expenditure in respect of the various elections that have been held during 2019/20. The majority of the variance to date is in respect of the Parliamentary election, the income from the Cabinet Office is received in advance of the expenditure. However, no variance is anticipated at year end
	Income	(6,015)	(779,913)	(773,898)	(8,020)	(8,020)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	102,830	(123,486)	(226,316)	180,680	180,680	0	
<b>TOTAL STRATEGIC PLANNING</b>	<b>Expenditure</b>	<b>1,522,396</b>	<b>2,010,180</b>	<b>487,784</b>	<b>2,099,220</b>	<b>1,925,880</b>	<b>(173,340)</b>	
	<b>Income</b>	<b>(194,227)</b>	<b>(951,176)</b>	<b>(756,949)</b>	<b>(258,600)</b>	<b>(268,610)</b>	<b>(10,010)</b>	
	<b>TOTAL</b>	<b>1,328,169</b>	<b>1,059,004</b>	<b>(269,165)</b>	<b>1,840,620</b>	<b>1,657,270</b>	<b>(183,350)</b>	
<b>Strategy &amp; Comm Specialists</b>								
Service Manager: Netta Meadow								
STRGY & COMM LEAD SPECIALISTS (SCLS)	Expenditure	151,305	151,842	537	201,740	201,740	0	No variance anticipated
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Val Keitch</b>	TOTAL	151,305	151,842	537	201,740	201,740	0	
<b>TOTAL STRATEGY &amp; COMM SPECIALISTS</b>	<b>Expenditure</b>	<b>151,305</b>	<b>151,842</b>	<b>537</b>	<b>201,740</b>	<b>201,740</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>151,305</b>	<b>151,842</b>	<b>537</b>	<b>201,740</b>	<b>201,740</b>	<b>0</b>	
<b>TOTAL STRATEGY &amp; COMMISSIONING</b>	<b>Expenditure</b>	<b>2,125,548</b>	<b>2,576,712</b>	<b>451,164</b>	<b>2,948,025</b>	<b>2,756,685</b>	<b>(191,340)</b>	
	<b>Income</b>	<b>(194,227)</b>	<b>(1,171,176)</b>	<b>(976,949)</b>	<b>(258,600)</b>	<b>(268,610)</b>	<b>(10,010)</b>	
	<b>TOTAL</b>	<b>1,931,321</b>	<b>1,405,536</b>	<b>(525,785)</b>	<b>2,689,425</b>	<b>2,488,075</b>	<b>(201,350)</b>	

**SUPPORT SERVICES**

Director: Netta Meadows

Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
<b>Support Services Case</b>								
Service Manager: Lisa Davis								
SUPPORT SERVICES CASE OFFICERS (RCO)	Expenditure	709,907	711,282	1,375	932,460	934,460	2,000	Protected salary situation has resulted in small overspend. This is ending soon and will not be repeated in the next financial year.
	Income	(22,000)	(22,000)	0	(22,000)	(22,000)	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	687,907	689,282	1,375	910,460	912,460	2,000	
SUPPORT SERVICES CASE WORK (RXC)	Expenditure	270,630	194,391	(76,239)	360,840	300,840	(60,000)	Continue to see a reduction in postage, mfd usage and printing and stationary due to new ways of working and associated channel shift which demonstrates some benefits being achieved from the new ways of working. Fixed line telephone usage is also reducing, however we are seeing an increase in cost of mobile rentals and calls related to agile working principles which offsets this.  Internal print requirements are continuing to reduce as a result of channel shift efforts and conscious shift to producing less paper in line with environment strategy. Current income target is therefore unachievable.
	Income	(71,603)	(29,588)	42,015	(95,470)	(65,470)	30,000	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	199,027	164,803	(34,224)	265,370	235,370	(30,000)	
<b>TOTAL SUPPORT SERVICES CASE</b>	<b>Expenditure</b>	<b>980,537</b>	<b>905,673</b>	<b>(74,864)</b>	<b>1,293,300</b>	<b>1,235,300</b>	<b>(58,000)</b>	
	<b>Income</b>	<b>(93,603)</b>	<b>(51,588)</b>	<b>42,015</b>	<b>(117,470)</b>	<b>(87,470)</b>	<b>30,000</b>	
	<b>TOTAL</b>	<b>886,934</b>	<b>854,085</b>	<b>(32,849)</b>	<b>1,175,830</b>	<b>1,147,830</b>	<b>(28,000)</b>	
<b>Support Services Functions</b>								
Service Manager: Nicola Hix								
FINANCE CORPORATE COSTS (RFC)	Expenditure	2,328,844	2,377,741	48,897	3,086,810	3,376,250	289,440	Underspend on budget in respect of insurance premiums, offset by interest payable in respect of external borrowing. Interest income surplus to be transferred to Treasury Management Reserve. It is anticipated that the budget for investment income will be exceeded. The variance to date is in respect of investment income, the budget profile will be amended to reflect the trend of income to be received.
	Income	(769,011)	(1,154,890)	(385,879)	(2,178,650)	(3,011,530)	(832,880)	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	1,559,833	1,222,851	(336,982)	908,160	364,720	(543,440)	
Service Manager: Lisa Davis								
SUPPORT SERVICES FUNCTIONS	Expenditure	661,209	1,127,632	466,423	780,890	780,890	0	The variance to date is partially due to payments in advance in respect of IT expenditure. Increase in People Specialists to further support staff and line managers. There has been an increase in OH and counselling, which is representative of wellbeing issues across the Council. Resource issues will result in the income receivable in respect of Legal fees and costs recovered being less than the annual budget
	Income	(99,140)	(54,133)	45,007	(132,410)	(77,630)	54,780	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	562,069	1,073,499	511,430	648,480	703,260	54,780	
<b>TOTAL SUPPORT SERVICES FUNCTIONS</b>	<b>Expenditure</b>	<b>2,990,053</b>	<b>3,505,373</b>	<b>515,320</b>	<b>3,867,700</b>	<b>4,157,140</b>	<b>289,440</b>	
	<b>Income</b>	<b>(868,151)</b>	<b>(1,209,023)</b>	<b>(340,872)</b>	<b>(2,311,060)</b>	<b>(3,089,160)</b>	<b>(778,100)</b>	
	<b>TOTAL</b>	<b>2,121,902</b>	<b>2,296,350</b>	<b>174,448</b>	<b>1,556,640</b>	<b>1,067,980</b>	<b>(488,660)</b>	
<b>Support Services Specialists</b>								
Service Manager: Netta Meadows								
SUPPORT SERV LEAD SPECIALISTS (RLS)	Expenditure	286,948	289,342	2,394	380,480	380,480	0	No variance expected
	Income	0	0	0	0	0	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	286,948	289,342	2,394	380,480	380,480	0	
Service Manager: Lisa Davis								
SUPPORT SERVICES SPECIALISTS (RSS)	Expenditure	676,780	675,770	(1,010)	871,220	871,220	0	No variance expected
	Income	0	(833)	(833)	0	0	0	
Portfolio Holder: <b>Cllr Peter Seib</b>	TOTAL	676,780	674,937	(1,843)	871,220	871,220	0	
<b>TOTAL SUPPORTSERVICES SPECIALISTS</b>	<b>Expenditure</b>	<b>963,728</b>	<b>965,112</b>	<b>1,384</b>	<b>1,251,700</b>	<b>1,251,700</b>	<b>0</b>	
	<b>Income</b>	<b>0</b>	<b>(833)</b>	<b>(833)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
	<b>TOTAL</b>	<b>963,728</b>	<b>964,279</b>	<b>551</b>	<b>1,251,700</b>	<b>1,251,700</b>	<b>0</b>	
<b>TOTAL SUPPORT SERVICES</b>	<b>Expenditure</b>	<b>4,934,318</b>	<b>5,376,158</b>	<b>441,840</b>	<b>6,412,700</b>	<b>6,644,140</b>	<b>231,440</b>	
	<b>Income</b>	<b>(961,754)</b>	<b>(1,261,444)</b>	<b>(299,690)</b>	<b>(2,428,530)</b>	<b>(3,176,630)</b>	<b>(748,100)</b>	
	<b>TOTAL</b>	<b>3,972,564</b>	<b>4,114,714</b>	<b>142,150</b>	<b>3,984,170</b>	<b>3,467,510</b>	<b>(516,660)</b>	



Service with Elements		Year to date			Outturn Forecast			Budget Holders' Comments on Variances to Profiled Budgets & Outturn <i>Accountants' Comments in Italics</i>
		Budget to 31st December £	Actual to 31st December £	Variance to 31st December £	Annual Budget £	Expected Total by Year End £	Variance expected 31/03/20 £	
<b>TOTAL SSDC</b>	Expenditure	51,744,754	50,976,683	(768,071)	68,232,320	69,702,840	1,520,920	
	Income	(38,340,586)	(40,894,549)	(2,553,963)	(51,053,230)	(52,809,620)	(606,790)	
	<b>TOTAL</b>	<b>13,404,168</b>	<b>10,082,134</b>	<b>(3,322,034)</b>	<b>17,179,090</b>	<b>16,893,220</b>	<b>(285,870)</b>	